

# The professional profile of PhD-holders

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## Core business

**PHASE 1** Evaluation

**PHASE 1** Expertise and methods

## Personal and relational qualities

**PHASE 1** Communication

**PHASE 1** Collaboration

**PHASE 1** Analysis, synthesis and critical thinking

**PHASE 1** Open-mindedness and creativity

**PHASE 1** Commitment

**PHASE 1** Integrity

**PHASE 1** Balance

**PHASE 1** Listening and empathy

## Business management and value creation

**PHASE 1** Project management

**PHASE 1** Managing risks

**PHASE 1** Decision-making

**PHASE 1** Producing results

## Strategy and Leadership

**PHASE 1** Strategy

**PHASE 1** Leadership